

October 5, 2011

Mr. Kevin R. King Vice President, Claims and Legal Services Turner Construction Company 50 Tice Boulevard, 3<sup>rd</sup> Floor Woodcliff Lake, New Jersey 07677

Dear Kevin:

A few weeks ago, our work on the 9/11 legislation that included Turner Construction's cap on liability and the implementing regulations for the Victim Compensation Fund finally drew to a successful close.

We wanted to take a moment to thank you for all of Turner's effort contributing to this success. We appreciate the times you or Pat di Flippo came to DC to walk the halls of Congress to advocate our position and when you joined our strategy sessions in New York. We also appreciate the efforts of John Sparling, who carried the ball for Turner on a weekly basis over the vears.

Personally, the result achieved was a satisfying ending to tough situation for the companies and we are pleased for your Turner, the other construction companies, the responders and for the United States. The result was good for everyone.

We hope that we might work together at some time in the future. Thank you again, Kevin.

Sincerely,

Duane Gibs